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The Honorable Marco Rubio

U.S. Department of State

2201 C Street NW

Washington, DC 20520

Subject: Request for Letter of Recommendation

Dear Sir Secretary,

I hope this correspondence finds you well. I am writing to respectfully request your consideration for providing a letter of recommendation in support of my candidacy for a Chief Executive Officer position currently under review by the Board of Directors of CoStar.

Over the course of my career in institutional real estate investment and private equity, I have prioritized disciplined capital stewardship, international market engagement, and the advancement of data-driven innovation within the commercial property sector. Given your leadership in advancing global economic partnerships and fostering international business collaboration, your perspective regarding executive leadership and strategic governance would carry exceptional credibility.

Your endorsement—if you deem my qualifications worthy—would speak not only to my professional track record, but also to my commitment to ethical leadership, long-term value creation, and responsible engagement within global markets. I fully recognize the demands on your time and would be pleased to provide any supporting materials, including my curriculum vitae, strategic vision statement, or additional background information, to aid in your evaluation.

Thank you for your consideration of this request and for your continued service to the nation. I remain grateful for any guidance or support you may be able to offer.

Respectfully,

A handwritten signature in black ink, appearing to read 'Matt Sievering', with a stylized, flowing script.

Matt Sievering